BUF Board of Trustees Meeting

September 26, 2019

Attendees: Rory McLeod (President), Murray Bennett (Vice President), Melissa Swift (Secretary), Sky Hedman (Treasurer), Angie Lindquist, Rod Haynes, David Curley, Bharti Kirchner, Debbie Boots, Paul Beckel (Ex-Officio)

Absent:

Other participants: Kathy Wahto

Minutes by Melissa Swift, Secretary.

Chalice lighting 7:08 pm

Checkins

Approval of last meeting minutes. Minutes from 8/29/19 meeting were approved by email on 9/6/2019.

Administrator's Report. Kathy Wahto. See attached.

Question from Bharti about podcasts and video. Rory says that efforts are underway for being able to record sermons and get them online.

David has volunteered to form an ad hoc committee addressing endowment issues brought up in Admin Report (get Financial Oversight and Endowment Committee together)

Treasurer's Report: Sky. See attached for summary report.

Sky is updating a Treasurer's Handbook from 2014 (70 pages long; it is digital). She will bring it to the Board and Operations Team for review.

Financial Oversight Committee would like Board to consider adding \$5,000 to the budget for next external review/audit (which should happen in 3 years)

Operations Report. Rod Haynes. See attached for report.

Rod moves that if and when Deb Cruz is nominated for Chair of Community Beyond BUF, the Board endorses her appointment to that position. Seconded, passed.

Minister's Report. See attached.

Paul would like to revisit the Mission, soliciting input, maybe getting help from a UUA consultant.

BUF Budgeting Timeline. Paul (see attached)

Discussion of ways to accomplish the timeline.

UUA consultant? (Paul)

Board should lead on developing budget goals, but also involve the congregation Post-service conversations (with ice cream?), with Board members hosting smaller discussion groups (Sky)

Board will talk about budget goals, rather than appointing a task force. Rory and Murray will bring some ideas to the Board.

Sky will send the budget to the Board, for reference.

HR Report. Murray. See attached for proposed revisions to HR Policies, as well as HR Report. Murray moves that the updated HR Policies document be approved, and becomes Appendix F (replacing current Appendix F, HR Policy Manual). Seconded, passed.

Discussion on Thank You's. Rod.

Rod is suggesting that Brian Quick and the IT Team deserve formal thank you's. He will coordinate card, get Board to sign.

Communications Ad Hoc Team. Melissa.

See attached for notes from first meeting, with Rory and Melissa.

Need to recruit a non board member to join the team; someone who is excited about social media and/or information management, or someone who is a good 'social connector'

Property at 1706 I St and LLC. Rory.

David will check with Endowment Committee about whether they are willing to manage decisions about BUF's share in the property

Possible change from Robert's Rules for BoT meetings.

Rory would like Board members to consider changing from Robert's Rules to Democratic Rules of Order, for Board of Trustees meetings.

Robert's Rules can be adversarial, and they are long and hard to understand.

9th edition is on the web; Board members can pass around a few copies of the 10th edition.

Meeting dates: Board - Oct 24th; Officers - Oct 17th

Meeting adjourned at 8:58 pm.:

Attachments: (below)

Board Report (3) Administration Council 27 September 2019

Endowment: Current chair is Gil Baker with three volunteers. No budget. The committee doesn't meet regularly but has had several telephone conversations this past four months.

Total endowment assets equal \$79,453.22 at 31 August 2019 compared to \$29,702.12 at 28 Feb 2018- a **167.5% increase**.

The endowment committee has raised several issues, addressed to the board. Representatives from BOT, Financial Oversight and the Endowment Committee should consider meeting to discuss issues raised by the significant increase in the principal amount of the endowment:

- At what principal amount could a % of earnings be considered for disbursements
- What would be the % of earnings to potentially disburse and
- Recommendations for use of disbursements
- Review and modify Charter if necessary.

Bookkeeping and Database Management: BUF financial records, timely reporting, compliance reports and membership database are maintained by the part-time Bookkeeper and Administrator, with technical support from the IT team and data management team (Brian Quick, Sue Sayegh, Paul Beckel, Kathy Wahto and Genia Allen-Schmid.)

The expansion of the Breeze application has been the big project since June of 2019, with the orientation of church leadership in the use of Breeze utilities and the creation of the On-Line Membership Directory. Brian Quick has put in many, many hours as a volunteer on this project.

The new Paid Family Leave program has been implemented in 2019, with a 50/50 split between staff and BUF for withholding. Paid family leave benefits will be implemented in Jan 2020 in Washington State.

Paid Time Off category substantially clarified and revised.

Building and Grounds: Chaired previously by Dale Cunningham and now chaired by Frank McDonald.

2018-2019 Financials \$12,640 actual expense versus \$14,800 Budget. 2019-20 B&G budget is \$12,950.

Goals: B&G has a handful of on-call volunteers and began monthly meetings in September to add more volunteers and identify priorities, including long-standing building projects dating back to the building expansion and more current maintenance and replacement needs. Partial list attached.

- We are in full compliance with Bellingham Fire Department, including several changes around signage, clear exits, etc. and in compliance with the fire suppression system.
- Improved electrical in sanctuary, social hall and exterior of building, including installation of exterior lighting.
- and are also overseeing an engineering survey around improving the capacity and function of the kitchen, particularly in the dishwashing area.

Design Team-subgroup of Building and Grounds, chaired by Ginny Baker with four other members. Developed a project proposal for sanctuary projector and screen improvements. The proposal of the IT team was ultimately selected and installed and the Design Team were critical of the process.

They have maintained the Narthex art display and have been consulted around small ongoing projects in the church, including signage and displays.

Recommended that they be consulted around some of the proposals that might be coming from Communications.

IT Team, AV Committee and Building & Grounds worked together to implement the Projector and Screen Project in the Sanctuary, as well as many other audio and lighting improvements.

Projector project total cost \$3,662.41 with \$1912.59 left in Paddle Call 2018 \$5575.00

Information Technology: Chaired by Mike Betz, with 8 to 10 active volunteers, meets monthly with the primary goal to foster consistent technological operations. This team in very collaborative and have devoted many hours taking on major projects, improving our technical capacity and security and improving operations in general.

IT operating budget for 2019-19 was \$1,050 with \$795 in actual expense. 2019-20 budget is \$1,100.

Their goals include improving long-term cloud based archiving, improving password security, upgrading wireless access.

AV Committee now headed by Andrew Schoneberg who has been active in improving training of volunteers, improved audio equipment and better support for renters wishing to use the Sanctuary.

Yard and landscape-subgroup of Building and Grounds. Not meeting yet as a sub-committee and only basic maintenance has been performed. We had two volunteer work parties addressing the parking lot, front landscaping and pruning this spring and summer. There is quite a lot of exterior cleaning and maintenance work to accomplish, including cleaning the dumpster enclosure, fall pruning, mulching for winter, raking leaves, power washing sidewalk and porch.

Safety: progress to report. A small committee has been formed by Paul, including Michael Berres, Eliana Friedlob, Jerry McGaha, Brian Quick and Kathy Wahto. The first meeting is on October 8th. 6 month goal to complete a BUF Safety Plan, incorporating all areas of planning and response.

Michael and Eli completed a big research project around safety planning in other UU congregations.

Plan will incorporate the Child Safety Plan, developed this spring by RE.

Information Technology: Chaired by Mike Betz, with 8 to 10 active volunteers, meets monthly with the primary goal to foster consistent technological operations. This team in very collaborative and have devoted many hours taking on major projects, improving our technical capacity and security and improving operations in general.

Memorial Garden: Not currently meeting.

Monthly Treasurer's Summary Report to the Board of Trustees

August 2019 Financials (17% of the fiscal year)

Prepared for the September 26, 2019 year Board Meeting

Overview of current and projected status: Strong building and grounds equity, balanced monthly income to expense ratio, positive cash on hand reserves, minimal long term reserves

Request for Motions:

Request for Clarifications to existing policy: None

Income and Expense:

Income and Expense	Year-to-date	% of budget
Pledge Income	\$64,260	
Total Donations	\$71,625	
Rental Income	\$11,126	
Fundraising Income	\$3220	
Total Income Year to Date	\$94996	
Overall Expenses Year to Date	\$80863	

Cash on Hand

Cash on Hand	This month	% Change	Prior month	Prior month
Checking balance	\$92,262		\$96,491	\$110,110
Checking/Savings Balance	\$219,119		\$211,376	\$234,817
Cash less liabilities (Cash on Hand)	\$79,253		\$145,727	\$132,799
Cash on Hand minus Designated Funds*	-\$28,373		\$41,502	\$28,579

BUF's goal remains an average of 2 month operating cash flow or \$70,000 Cash On Hand.

Funds Activity Report

Funds Activity	This month	Prior month
Total Designated Board Funds available	0	0
Total Restricted Investment Funds	35226	35226
Total Restricted Bank Account Funds	88247	87432
Total Designated Program Funds	120009	122101
Total in all funds	243482	244759

^{*}True Cash On Hand, you must subtract out the \$100,000 received as payment of the RE Gift Pledge, \$28,354 in the Building Account (add back the \$28,298 in the Building/Capital Fund in the Liabilities & Equity section as it is a restricted fund), and \$3,810 in ICE Funds.

Fundraising Summary

Fundraising Event	Income Goal	Income YTD	% of Goal
Dinner Auction/Gala	\$	\$	-100%
Other Fundraising	\$	\$	Xx\\-100%
Paddle Call 2018		\$3220	
Total Fundraising	0\$	\$3220	-100%

Accrued PTO/Staff

- 1. Kathy Wahto balance as of: \$ (xx hours available, used)
- 2. Kevin Allen-Schmidt balance as of: \$ (xx hours available, used 0)

Other Status Updates/Requests/Documentation:

- 1. Request for Cash Flow Projection for budgeting purposes in its final stages of preparation with Kathy Wahto, Administrator
- 2. Members of the Financial Oversight Committee are Jeff Copeland, John Stewart and Brian Quick.
- 3. Treasurer's Summary Reports and selected Financial Reports generated by Bookkeeper are placed by bookkeeper in BUF Workroom.

Attachments

Month 2019 Balance Sheet

Month 2019 Cash on Hand Report

Month 2019 Activity Report

Month 2019 YTD Income and Expense Compared to Actual Budget

Month 2019 Cash Flow Statement

Operations Team Meeting Minutes September 20, 2019

Kathy W.: church financial records have been submitted to Larsen & Gross for financial review/audit, to be completed within 3 weeks' time. They will spend approx 3 hours off-site and 2 hours on-site to conduct the review. This process will aid greatly in refining the Policy & Procedures Manual for the Operations Team. Focus is on both financial integrity and accuracy in accounting.

Paul: the review will be detailed, specific in keeping with standard bookkeeping practices.

Kathy: regarding the new database put together Brian Quick, there is a need for the policies surrounding it to be clarified, procedures to be written for the dbase.

Paul: we have started conversations w Brian Q about Policies & Procedures. Brian has maintained detailed notes as the process has unfolded. Paul will ask Brian for "foundational ideas" to begin writing the P&P.

Kathy: one outcome from the database outreach to the congregation is that "friends" of the congregation are expressing clear interest in church, possibly leading to membership for some. This dynamic of friend and member within the database project could encourage non-member "participation in BUF activities in a more significant way." The more interest generated by database outreach, the better.

Kathy: she is aware of the audio-visual hiccup during the last service. There was an unplugged (but labeled) audio cable. There will be a "settling in" process before the major bumps are all worked out.

Paul: screen should have a constant presence during the service: either down for use, or up because it will not be used in any one service.

Kathy: There was extensive discussion about the Endowment Committee, specifically on benchmarks and the expenditure of funds once benchmarks are reached. Anne Newman once recommended a benchmark of \$250,000 for the fund. The understanding is that the Board has set current benchmark of \$50,000. Question is: 50% of earnings above the benchmark are (supposedly) allowed to be spent but who directs how that money is spent? At present the Endowment fund is at \$75,000. Endow Committee wants to purchase a defibrillator.

Paul: The issue will be presented to the Board to ascertain thresh-hold of \$50 K, and to clarify if Board is final decider on how proceeds from the Endowment Fund are to be spent. We should hold off on any announcement in MWU till after the upcoming board meeting, where the Admin Council Report will be submitted.

Kaitlin: while Operations Team should "be involved" in Endowment fund spending, discussion w Board to confirm this is recommended.

Kathy: Frank McDonald is new Chairperson for Building & Grounds Committee.

Kaitlin: regarding Safety Committee (it is 'ad hoc' right now) it needs to stand independent from B&G though there are certain overlaps in issues for B&G and safety matters.

Paul: yes, safety issues impact all Councils / sub-groups. The five persons comprising the group are: Jerry McGaha, Brian Quick, Ellie Steele, Kathy Wahto, and Michael Berris. They will meet on Oct 8.

It was agreed that the Safety group must designate a single point of contact, and develop a formal charter for approval. Communications from the Safety group in the Mid-Week Update and other places should occur only after committee is formalized w charter.

Paul: buf.org is almost ready for launch, Brian Q. et al are still sitting at tables after church services to enlist church members as participants.

Paul: Jeff Packard is no longer Chair of Healthy Relations Committee. Mary Alden is new chair of that committee.

Paul: Community Beyond BUF - Kai said he is not interested in serving as Chair, but Deb Cruz indicated interest and will attend next Ops Meeting.

Paul: RE - church retreat is this weekend. Full program with intensive planning by Genia. Chalice circles will appear on agenda.

OWL - there are currently two separate groups, Middle School and High School. They meet on Sunday afternoons at the church. A major goal is to draw interest / grow participation in these programs.

Paul: Board has a communication team, Rory and Melissa and they are available to help with messaging and providing ideas in a variety of ways.

Kathy: Carl Nyblade has revived Community Night Dinners (CND) by filling fall calendar with new and existing CND volunteers. It has new momentum. At present the dishwashers are not paid youth, they are volunteer-based. We hope interest increases.

Paul: Community Within BUF - the orientation / BREEZE training conducted by Brian Q was only attended by half of invitees, which was somewhat disappointing.

Kaitin: it would good to have Brian Quick discuss the new data system with Community Within BUF.

Paul: Brian's next goal is incorporating all volunteer opportunities/positions into dbase. This, hopefully, will generate interest among congregation. Sue Sayegh is inputting green cards (new attendees to Sunday Service) into the dbase.

Kathy: Jane Debrock wants a BUF email address under which she will continue to follow up with new visitors to BUF. They do not respond to her personal email, hopefully a BUF email with generate better responses.

Kathy: Chalice Circle is now under RE.

The group agreed that using Kaitlin's draft of Operations Policy and Procedures, and Rod's update of draft as base document, the Operations Team will share updates with each other, with Kaitlin as point of contact. Having the document include appendices that reach down to individual committees within the respective Councils, to incorporate their "procedures" within the Operations Team P&P is a goal. It will therefore be a living document subject to regular revising. Rod will distribute his edits to the team and we will go from there.

Meeting adjourned at 4:42 pm.

Next Operations Team Meeting is October 18, 2019, 3:30 pm Rod will be unable to attend as he and Daria will be traveling on East Coast.

Minister's Report to the BUF Board September 2019 Rev Paul Beckel

New Board Member Training

Just before the August Board meeting I met with Debbie, Melissa, and Bharti to explore the meaning of fiduciary responsibility, and the idea that BUF's owner is our Mission. I'm grateful to the three of them for engaging in a rich conversation. We will meet again this month for an introduction to BUF Board policies.

Programs

Lunch with Paul is back in session every Tuesday.

Registration numbers for the retreat were so low up till the last minute that we were seriously considering cancelling this program. Fortunately we had last-minute registrations to make it seem appropriate to go on. The uncertainty led not only to anxiety for volunteers and staff, but also extra work. Since the numbers are still pretty low, though, we'll probably lose about \$1,000 (we'd have lost a similar amount if we cancelled).

Two comments on this: 1) BUF's easygoing/accommodating culture has its downsides in that planning events without solid commitments from participants is highly inefficient. 2) If we don't have a fall retreat next year I won't think of it as dreadful. Every program has its life cycle, and the retreats that we have had were wonderful in themselves. 3) Our programs are going to continue to evolve — note the 2nd year of Booktoberfest — and this will feel somewhat disruptive at times. However, I find BUF to be less clingy to "the way things used to be" than many other organizations.

Tech

We've used the new projection setup a couple of times now with modest success. We've developed protocols and provided the AV techs training.

Launch of the online directory seems to be proceeding well. We don't have huge participation yet, but now that we're set up, it will be pretty straightforward for those willing to get access.

The launch of the new website is in sight thanks to Scott Heise in the foreground and Rory and Jed in the background.

BUF Budgeting Timeline

All reports and recommendations are to be delivered to the Board President prior to that month's Board meeting (unless otherwise noted).

August	Board	set the date for a Congregational Meeting next May
	Board	 appoint a task force to bring initial budget recommendations to September Board retreat attend all relevant meetings below communicate regularly with Op Team, Financial Oversight, HR, and Stewardship report on costs and benefits of major budget goals (in January)
September	Stewardship	set canvass dates for spring; establish annual calendar of year-round stewardship tasks
	Board	hold a retreat to brainstorm both financial and organizational goals
	HR	meet with each staff member for their input about the next budget
October	Board	identify major budget goals for further review by its task force
November	HR	recommend major goals re salary/benefits/staffing
	Op Team	solicit input from all committees re next year's budget
	Op Team	begin to advertise a date in January for congregational input re major budget goals
December	Board	choose major budget goals, share these to Operations Team, Financial Oversight, Human Resources and Stewardship
January	HR	make final budget recommendation re salaries/benefits/staffing
	Op Team	hold meeting to receive congregational input about <i>major goals</i> for the upcoming canvass (a second meeting soliciting input about the Op Team's actual budget recommendation to be held in March)
	Brd Task Force	report on costs and benefits of major budget goals
	Board	estimate costs for major budget goals, share these to Operations Team, Financial Oversight, Human Resources and Stewardship
February	Stewardship	 Make final plans for Canvass Canvasser recruitment and training Who to canvass, prepare pledge forms, divide among canvassers Publicity: MWU, mailers, oos, Sunday services
	Op Team	provide a first budget draft to the Board (which may include more expense than income)
	Op Team	begin to advertise a date in March to receive congregational input on their first budget draft
March	Stewardship	begin the canvass
	Op Team	hold meeting to receive congregational input on their first budget draft
	Fin Oversight	provide comments/suggestions in response to Op Team's first draft
April (extra Boa	ard budget meeting	
	Stewardship	provide initial pledge income estimate to Op Team by April 1 and then weekly
	Op Team	provide their final budget recommendation (not necessarily balanced)
	Board	attempt to balance/finalize budget
April	Board	finalize their budget recommendation to the congregation
May (Cong Mee	Board	arrange to have their final recommendation made available to the Congregation two weeks in advance of the Congregational Meeting
way (Cong Med	Treasurer	present Board's final budget recommendation to the Congregation

Personnel Policies

for

Bellingham Unitarian Fellowship

Bellingham, WA

Revised June 28, 2019

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I. WORKPLACE EXPECTATIONS

A. STATEMENT OF PURPOSE

These Personnel Policies are not a contract and can be modified or changed at any time. The relationship between Employer and employee is legally defined as "employment at will". This means that such employment may be terminated without penalty by either party.

This Personnel Policies provides an overview of employment procedures of Bellingham Unitarian Fellowship (referred to herein as "Employer"). Employees should familiarize themselves with the **Personnel Policies**, as it will provide answers to some questions you may have about your employment. Nothing in **this document** or in any other written or unwritten policies and practices of the Employer creates an express or implied contract, promise or representation between Employer and any employee.

The Employer's policies and procedures generally will be applied consistently. However, the Employer reserves the right to deviate from normal practice in certain situations. Since every employment situation cannot be anticipated, **this document of Personnel Policies** provides a general overview only.

From time to time, changes in **the Personnel Policies** may become necessary. Therefore, the Employer reserves the right to amend, supplement or rescind any provisions of this **document** as necessary.

The **Personnel Policies** applies to all staff, whether full-time, part-time, exempt or nonexempt, except where otherwise stated. Employment "at-will" means that an employee or the Employer may terminate the employment relationship at any time for any reason, with or without notice.

These **Personnel Policies** supersede all previous employment policies, whether written or oral, expressed or implied. If any provisions of **these Personnel Policies** are found to be invalid or unenforceable, the remaining provisions will remain in full force and effect.

If you have any questions or comments about these **Personnel Policies**, please ask your supervisor. Your comments and suggestions are genuinely encouraged.

B. EQUAL EMPLOYMENT OPPORTUNITY

Employer affirms its commitment to equal employment opportunity for all individuals. Decisions about recruiting, hiring, training, promotions, compensation, benefits, and all similar employment decisions must be made in compliance with all federal, state and local laws and without regard to race, color, religion, sex, national origin, age, sexual orientation, gender identity and expression, citizenship status, pregnancy, pregnancy related conditions, veteran or military status, marital status, genetic information, physical

or mental disability, or any other classification protected by law. Any discrimination in the workplace based upon any of the above described protected classifications is illegal and against BUF policy.

Employees who have questions about discrimination in the workplace, or who believe BUF policy or any federal, state, or local law has been violated, should report their concerns immediately to their supervisor. If the supervisor is unavailable or if the supervisor is part of the problem, the employee should report the conduct to the president or vice-president of the congregation. Retaliation against individuals who in good faith make a claim of discrimination or participate in the investigation of such a claim is prohibited by this policy and will not be tolerated.

C. DISABILITY ACCOMODATIONS

It is the policy of BUF to comply with all state and federal laws concerning the employment of persons with disabilities. Furthermore, it is our policy not to discriminate against qualified individuals with disabilities in regard to application procedures, hiring, advancement, discharge, compensation, training or other terms, conditions and privileges of employment. BUF will reasonably accommodate qualified individuals with a disability so that they can perform the essential functions of a job unless doing so causes a direct threat to these individuals or others in the workplace and the threat cannot be eliminated by reasonable accommodation and/or if the accommodation creates an undue hardship to BUF.

An employee who believes he or she may require an accommodation must contact his or her supervisor.

D. ANTI-HARASSMENT & DISCRIMINATION

Employees are entitled to respectful treatment in the workplace. Being respected means being treated honestly and professionally, with your unique talents and perspectives valued. A respectful workplace is about more than compliance with the law. It is a working environment that is free of inappropriate behavior of all kinds. We are committed to providing a workplace in which the dignity of every individual is respected. Each of us should understand that incidents of harassment and inappropriate behavior will not be tolerated.

Harassing and Discriminatory Conduct

BUF is committed to providing a work environment where all employees are treated with respect. In this regard, BUF expressly prohibits any form of unlawful employee harassment or discrimination based on any of the above-described protected categories. Therefore, it is the responsibility of every employee to comply with this policy.

Harassment is unwelcome conduct toward an individual based on the above-noted protected categories when the conduct creates an intimidating, hostile or offensive work environment that causes work performance to suffer, or negatively affects job opportunities. Examples of harassment that may violate the law include:

- Oral or written communications that contain offensive name-calling, jokes, slurs, negative stereotyping, or threats. This includes comments or jokes that are distasteful or targeted at individuals or groups based on any legally protected status.
- Nonverbal conduct, such as staring, leering and giving inappropriate gifts.
- Physical conduct, such as assault or unwanted touching.
- Visual images, such as derogatory or offensive pictures, cartoons, drawings or gestures. Such prohibited images include those in hard copy or electronic form.

Sexual Harassment

Sexual harassment is one type of unlawful harassment and may include unwelcome sexual advances, requests for sexual favors, and other verbal, visual or physical conduct of a sexual nature. Sexual harassment also includes unwelcome sexual attention, verbal abuse of a sexual nature, unnecessary touching, displays in the workplace of sexually suggestive objects or pictures, sexually explicit or offensive jokes or objects, or engaging in any sexually-oriented conduct which unreasonably interferes with another's work performance or creates a work environment that is intimidating, hostile or offensive.

Examples of the type of conduct, which are likely to violate this policy include, but are not limited to the following:

- Sexually suggestive touching such as rubbing or massaging someone's neck or shoulders, stroking someone's hair, or brushing up against another's body.
- Grabbing, groping, kissing, fondling.
- Lewd, off-color, sexually oriented comments or jokes.
- Sexually suggestive leering or stalking.
- Suggestive or sexually explicit posters, calendars, photographs, graffiti, cartoons.
- Sexually explicit or suggestive email or voice mail messages.
- Sexually oriented or explicit remarks, including written or oral references to sexual conduct, gossip regarding one's sex life, body, sexual activities, deficiencies, or prowess.
- Questions or comments about one's sex life or experience.
- Discussion of or display of intimate apparel.
- Sexual favors in return for employment rewards, or threats if sexual favors are not provided.
- Sexual assault or rape.
- Any other sexually harassing conduct or behavior deemed inappropriate by BUF.

The above examples are for illustrative purposes only. Even though a behavior listed above may not qualify as sexual harassment under relevant law, BUF may still treat such conduct as inappropriate behavior and discipline the individuals involved. Each complaint will be assessed on a case-by-case basis.

BUF will not condone, under any circumstances, sexual harassment by any employee, member, or participant of BUF. Even conduct that is intended to be "innocent" may still constitute sexual harassment if it falls within the terms of this policy. If a co-worker, supervisor or any member of management expresses concern that your behavior may have violated this policy, please respect his or her concern.

Employees must be sensitive to acts or conduct which may be considered offensive by other employees, volunteers, or customers and must refrain from engaging in such conduct. Any employee who violates this policy will be subject to discipline, up to and including termination.

How to Report a Violation

Do not assume that the Employer is aware of the problem. It is your responsibility to bring your complaints and concerns to our attention so that we can help resolve them. Any employee who believes he or she has been the victim of harassing or inappropriate behavior by another employee, a supervisor, or any other person encountered in the course of employment or someone who has observed such conduct should report that conduct immediately to their supervisor. If the supervisor is unavailable or if the supervisor is part of the problem, the employee should report the conduct to the president or vice-president of the **board**.

Any reported allegations of harassment, discrimination or retaliation will be investigated promptly. The investigation may include individual interviews with the parties involved and, where necessary, with individuals who may have observed the alleged conduct or may have other relevant knowledge. Misconduct constituting harassment, discrimination or retaliation will be dealt with appropriately and may be the subject of disciplinary action up to and including termination. The aggrieved worker shall be notified of the results of the investigation.

E. WORKPLACE VIOLENCE

Bellingham Unitarian Fellowship is committed to maintaining a safe work environment for its employees. Threats, intimidation, harassment, assaults or acts of violence are considered inappropriate and unacceptable behavior in the workplace. An appropriate response will take place if these situations should occur, including the involvement of law enforcement if necessary. Anyone who engages in such behavior may be removed from church property and will remain off church property pending the outcome of an investigation. After a careful review of the incident, employees who are found to be perpetrators will be subject to disciplinary action that may include termination.

All employees shall inform their supervisor of any behavior that they have witnessed or experienced, which they regard as threatening or violent, when that behavior is connected to their employment. If the supervisor is unavailable or if the supervisor is part of the problem, the employee should report the conduct to the chair of the Human Resources Committee.

F. RETALIATION

Any retaliation against an employee or other person who in good faith reports a concern about harassment or other inappropriate behavior is strictly prohibited.

G. RESOLUTION OF EMPLOYEE COMPLAINTS

Employees are encouraged to discuss any concerns about work, or suggestions for improving operations in the following manner:

- 1. The employee should present any complaint or grievance to his/her supervisor and together discuss the problem, applicable policies and procedures, and possible resolution.
- 2. If discussion with the supervisor does not resolve the matter to the employee's satisfaction or if the supervisor is part of the problem, the employee should submit the complaint or grievance in writing to the chair of the Human Resources Committee who shall gather the evidence necessary to complete an investigation and make recommendations. If the HR Committee recommendations are not agreeable to all parties, then the issue will be brought to the attention of the president or vice-president of the Board of Trustees. The president or vice-president of the board may interview the employee or appoint an ad hoc committee to advise him/her. The president or vice-president of the board shall then recommend a resolution of the problem to the supervisor and employee.
- 3. If the recommendation does not resolve the matter to the employee's satisfaction, the employee may than seek a review by the entire Board of Trustees. The resolution recommended by the board will be binding upon the congregation and employee.

H. INTERNET USE

Employer provides Internet access (including e-mail) to its staff members to facilitate business communications and work-related research. These services are for legitimate business use in the course of assigned duties. All materials, information and software created, transmitted, downloaded or stored on the Employer's computer system are the

property of the Employer and may be accessed only by authorized personnel and volunteers.

All internet/computer users must abide by all BUF policies when using the internet through Employer's internet access and/or for BUF purposes. Inappropriate Internet use includes, but is not limited to:

- transmitting obscene, harassing, offensive or unprofessional messages; or
- accessing, displaying, downloading, or distributing any offensive or inappropriate
 messages including those containing racial slurs, sexual connotations or
 offensive comments about race, color, religion, sex, national origin, age, disability
 or any other classification protected by law; or
- transmitting any of the Employer's confidential or proprietary information, including member/friend data or other materials covered by the Employer's confidentiality practices.

The Employer reserves the right to monitor employee use of the e-mail system or the Internet at any time. Employees should not consider their Internet usage or e-mail communications to be private. Personal passwords are not an assurance of confidentiality, and the Internet itself is not secure.

Any software or other material downloaded into Employer's computers may be used only in ways consistent with the licenses and copyrights of the vendors, authors or owners of the material. Prior written authorization from the supervisor is required before introducing any software into Employer's computer system.

Only authorized staff members may communicate on the Internet on behalf of Employer. Employees may not express opinions or personal views online that could be misconstrued as being those of Employer. Employees may not state their church affiliation on the Internet unless required as part of their assigned duties. Any violation of this policy may result in disciplinary action.

I. MEDIA INQUIRIES

All requests for information about the Employer from newspapers, television and radio media should be directed to the Minister or Board President. Another employee or board member may speak for the congregation if given the authority to do so by either the Minister or Board President.

J. CONFIDENTIALITY

Employees may have access to confidential information about the Employer, including but not limited to information about members, friends or other staff members. Such information must remain confidential and may not be released, removed from the Employer's premises, copied, transmitted or in any other way used for any purpose by

employees outside the scope of their employment. All requests for information concerning past or present employees received from organizations or individuals should be directed to either the Administrator or the Human Resources Committee.

K. CONFLICTS OF INTEREST

Employees shall not engage in any business or transaction, and shall not have a financial or other personal interest which is incompatible with their employment duties or which would impair their judgment or actions in the performance of their duties for the Employer. Activities that may constitute a conflict include use of the Employer's time, facilities, equipment or supplies, or the use of the title, prestige or influence of the congregation for private gain or advantage. Employees who have questions about whether an activity violates these provisions should discuss the matter with the supervisor.

L. OUTSIDE EMPLOYMENT

Employees shall not engage in any collateral employment or business activity that is incompatible or in conflict with their duties, functions or responsibilities as an employee. Collateral employment should not result in outside telephone calls while on duty for the congregation.

M. EMPLOYMENT OF RELATIVES

Other members of an employee's family may be considered for employment; however, relatives may not supervise one another. "Relative" means a spouse, domestic partner, parent, sibling, child, grandparent, or grandchild.

N. PERSONNEL RECORD

It is very important that employees keep up-to-date all the information provided to the Employer at the time of hire. This information is essential for many purposes, including benefit administration, mailing information to the employee's home, and contacting friends or family in case of emergency. The supervisor should be promptly notified of any changes in:

- Address and telephone number;
- Legal change in employee's name
- Person to notify in case of emergency

Personnel files are the property of BUF. Employees that wish to review their file should submit a written request to their supervisor. Employees may not remove any information from their file.

O. INTRODUCTORY PERIOD

New employees and employees who are transferred to another position are required to complete an introductory period of ninety days. This time period may be shortened or lengthened at the Employer's discretion. Upon completion of this period, the employee will be considered a regular employee. Satisfactory completion of the introductory period does not alter the employment-at-will relationship. Employees must continue to perform satisfactorily even after the initial review period is completed. Although regular employees typically work on an ongoing basis, there is no guarantee that any job position will continue indefinitely. Any position may be eliminated at any time at the discretion of the Employer.

Employees are expected to avoid conflicts of interest, defined as any situation where an employee may attain personal gain or which may serve as a detriment to the Employer, either monetarily or to its public image, because of the use of information or personal contact which is not generally available except through employment with the Employer.

P. PERFORMANCE EVALUATION

Employees will participate in a written performance evaluation process once each year that will be maintained in the employee's permanent personnel file. Factors considered in assessing performance include but are not limited to quality and quantity of work; dependability; attendance and punctuality; effective interpersonal relationships with the congregation and co-workers, and personal conduct.

Employees are requested to identify goals and objectives in advance so that their work may be evaluated on the basis of clear criteria they have helped to develop.

Q. WORKPLACE INJURIES

All on-the-job injuries or illnesses and "near misses", regardless of severity, must be reported immediately to the employee's immediate supervisor. Employees may be required to provide a physician's statement in order to receive worker's compensation benefits, or to return to work.

R. ATTENDANCE AND PUNCTUALITY

Each employee is expected to be prompt and regular in his or her attendance at work. Personal appointments should be scheduled before or after work hours, if possible. An employee's supervisor must approve all scheduled absences in advance. Employees who are unable to report to work at their scheduled time must call their supervisor as soon as possible to report the absence and the expected time of return to work. Employees should keep their supervisor informed during any extended absence.

Any employee who is absent for three consecutive days without notifying his or her supervisor, or who fails to report to work on or before the expiration of a leave, will be deemed to have resigned, consistent with applicable law.

S. WORK AND DISCIPLINARY GUIDELINES

Engaging in any of the following examples of unacceptable conduct may result in disciplinary actions, including verbal warnings, written warnings, unpaid leave and/or termination. These examples are intended only as a guide and are not all-inclusive.

- Failure to perform work in a manner acceptable to Employer
- Absenteeism or tardiness
- Leaving work without permission
- Failure to report absences as required
- Harassment, sexual or other types
- The use, possession or sale of alcohol or controlled substances (other than those use for bona fide medical purposes) while working, with the exception of church sponsored social events
- Taking Employer property without paying for it or without written permission Unauthorized possession of weapons on Employer's premises
- Disclosure of confidential information
- Smoking in unauthorized areas
- Failure to report on-the-job injuries
- Working another job while absent
- Failure to accurately complete or permitting another person to complete the employee's time record
- Arrest and conviction for criminal offenses that are job related, including those that may affect the employee's ability to perform his or her job
- Theft or dishonesty
- Falsifying records or information (or misuse or unauthorized manipulation of any computer or electronic data processing equipment or system)
- Reckless, careless or unauthorized use of Employer property, equipment or materials. Phones, copiers, etc. shall only be used for business purposes
- Discourteous treatment of others
- Workplace violence
- Violation of any church policy or procedure.

T. SEPARATION FROM EMPLOYMENT

Employees who resign are requested to give at least two weeks written notice in order for the congregation to find a suitable replacement. However, all employees are employed at will and can terminate their employment without notification. Notification should be given to your supervisor in writing.

An employee who resigns or who is terminated will receive his/her final paycheck on his/her next regularly scheduled payday.

U. SAFETY AND ACCIDENTS

The safety of employees, as well as members and visitors, is of paramount concern. All

employees are expected to abide by accepted safety standards at all times. They should know the whereabouts of fire extinguishers and first aid kits.

Any unsafe condition, equipment or practice observed by an employee should be reported immediately to the supervisor. All on-the-job accidents or injuries to employees, no matter how minor, should be reported immediately to the supervisor. In the event of a fire or other emergency, the fire department and/or police should be called immediately. Staff should facilitate the evacuation of the entire facility.

V. PERSONAL PROPERTY

The Employer cannot be responsible for damage to or loss of personal property, including loss or damage to vehicles or other property in or on church property.

W. PRIVACY AND INSPECTION RIGHTS

Employees have no expectation of privacy while on church premises. Work areas, including computers and personal item storage, are BUF property and may be inspected and/or monitored. If an employee has something he or she does not wish anyone to see, do not bring it to work. Employees may not use personal locks on church owned desks, cabinets, closets or storage areas.

X. DRUGS AND ALCOHOL

BUF has a vital interest in ensuring a safe, healthy, and efficient working environment for our employees and those that we serve. The unlawful or improper presence or use, or being under the influence, or alcohol, controlled substances, or other impairing substances in the workplace or while conducing BUF business presents a danger to everyone.

Employees are prohibited from reporting to work or working while using or being under the influence of alcohol, illegal or controlled substances, or other impairing substances. Employees may use prescription drugs when the use is pursuant to a doctor's prescription, is used consistently with the prescription, and the doctor has advised the employee that the drug or substance does not adversely affect the employee's ability to safely perform his or her job duties. Employees may also use over the counter medication in accordance with the recommended use instructions so long as the medication does not adversely affect the employee's ability to safely perform his or her job duties. Any employee who believes his or her ability to work is affected by the use of any medication should talk with his or her supervisor.

The storage of any unauthorized alcohol, illegal drugs, or drug-related paraphernalia is prohibited on church premises. Therefore, BUF reserves the right to open and inspect any desk, file cabinet, storage closet or storage area at any time and without prior notice or consent.

Y. EMPLOYMENT AUTHORIZATION

Federal law requires that prospective employees show proof of eligibility to work in the United States in the position for which they are applying. When applicable, employees must usually provide an original document or documents to the employee's supervisor that establishes identity and employment eligibility from the date employment begins.

In compliance with the Immigration Reform and Control Act of 1986, each new employee, as a condition of employment must complete the Employment Eligibility Verification Form I-9 and present documentation establishing identity and employment eligibility within the first three (3) working days of employment.

II. WAGE AND HOUR ADMINISTRATION

A. EMPLOYMENT CLASSIFICATIONS

For purposes of determining the applicability of various policies, practices, and benefits, employees are classified by the nature of the position to which they are assigned and by their regular work schedule.

Employees who are subject to state or federal minimum wage and overtime laws are referred to as "non-exempt" employees. Those in administrative, management, or supervisory positions, who earn more than the minimum required salary as indicated by the Federal Labor Standards Act (FLSA), are not subject to such regulation and are referred to as "exempt" employees.

In addition, employees are classified by the nature of the work that they perform for

Bellingham Unitarian Fellowship. Program professional staff comprises exempt employees who design and run the Sunday services, religious education, and music programs of the fellowship. The positions in this category are the Minister, Director of Lifelong Learning and Music Director.

Besides the listed Program Professional staff all other employees are considered Administrative employees, which can be in either exempt or non-exempt positions.

B. HOURS OF WORK

Hours of work are to be determined by the supervisor in consultation with the employee. Individual work schedules may change from time to time. Attendance at meetings at the request of the supervisor will be considered time worked. Employees are expected to attend any staff retreats or off-site events that are part of their employment.

C. TIMEKEEPING AND OVERTIME

All employees must submit a time card for each pay period. Where required by applicable law, overtime will be paid to non-exempt employees at the rate of one and one-half times the regular rate of pay for all hours worked in excess of forty in any one work week. Advance authorization from the supervisor is required for overtime work; failure to obtain advance authorization may result in disciplinary action, up to and including termination. Part-time employees who work a holiday will be paid time and a half.

D. PAY AND PAYROLL DEDUCTIONS

Employees are paid every month. Federal law requires deductions from pay for income tax, Social Security and Medicare. WA State law requires deductions for the Paid Family and Medical Leave Program. Other deductions may include state and/or local taxes or wage garnishments. Some deductions are optional and are made only if the employee has authorized their deduction.

Employees are responsible for promptly notifying their supervisor of any changes to or errors in their deductions. Any necessary adjustments usually are made and reflected in the employee's next paycheck.

E. BREAKS AND MEAL PERIODS

In accordance with state and local laws, all employees will be provided with meal and break periods. Employees are provided with a ten (10) minute rest break for each four (4) hours worked. Breaks will be provided in the middle of each work period insofar as practicable. Since this time is counted and paid as time worked, employees must not be absent from work beyond the allotted rest period time. Employees are provided with an unpaid meal period of thirty (30) minutes in length each workday for each five (5) or more hours worked. Employees will be relieved of all active responsibilities and restrictions during meal periods.

F. BREAKS FOR LACTATION AND BREASTFEEDING

For up to one (1) year after a child's birth, any employee who is breastfeeding her child will be provided reasonable, unpaid break times as needed to express breast milk for her baby. BUF will designate a space for this purpose, and may provide refrigeration for the storage of breast milk. Rules for use of the space and refrigerator storage will be posted in the space.

III. EMPLOYEE BENEFITS

Outlined below is a summary of employee benefits currently available through the

Employer. This summary is not intended to and does not create an express or implied contract, promise or representation between Employer and the employee. These benefits are subject to change at any time in the discretion of the Employer. In the event of any discrepancy between the benefits outlined below and the Employee Agreement itself, the Employee Agreement will govern. Any questions about employee benefits should be directed to the supervisor.

A. INSURANCE

- **1. Health Insurance**. The Employer does not directly offer health insurance benefits at this time. It is something that may be offered in the future, dependent on budget.
- **2. Long Term Disability**. The Employer offers an optional long-term disability insurance policy.
- 3. Workers' Compensation Insurance
 - Employer carries workers' compensation insurance that pays for certain medical expenses and provides partial income protection in the event of illness or injury arising out of or in the course of employment.
- **4. Unemployment Insurance**. The Employer does not pay unemployment insurance and employees are not eligible for such.
- 5. WA State Family and Medical Leave. The Employer will pay 50% of the employee costs for this state mandated benefit.

B. RETIREMENT BENEFITS

The Unitarian Universalist Association (UUA) maintains a defined contribution qualified retirement plan to assist eligible employees to accumulate tax-deferred savings for retirement. This plan may be changed or eliminated at any time.

Employee Contributions Under the UU Organizations Retirement Plan (revised in 2014), any employee may elect to contribute to the retirement plan via payroll deduction, beginning on the first day of the month after commencing employment.

Employer Contributions The church will make Employer contributions in the amount of 10% of the employee's salary or wages after the employee completes 12 months of continuous service during which she/he works at least 1,000 hours.

C. PAID TIME OFF (PTO)

Administrative staff employees, not Program Professional staff, who work at least 20 hours per week (0.5 FTE) are eligible for Paid Time Off (PTO). A PTO day is defined as any day that the employee is not available to work due either to illness, vacation or other planned time away from Bellingham. All administrative staff

employees must track the hours worked and those where they were unavailable to work on a monthly timecard.

This time is to be used at the employees' discretion to cover any paid time off situations not covered in the following section. PTO must be approved in advance by the supervisor, except in the case of unplanned illness or emergencies.

Full-time employees will be entitled to a minimum annual accrual of PTO days (for the fiscal year of July 1 through June 30th) on the following schedule:

First year of employment......14 days (if hire date is July 1st; prorated for later dates)

Year 2 through 5......21 days

Year 6 through 1226 days

Year 13+ 31 days

An employee's PTO will be accrued on a monthly basis at 1/12th of the annual accrual. During a new employee's introductory period no PTO days will be available for use, although days will be accruing for later use. If an employee is released from employment while in an introductory period then no payment will be made for PTO.

PTO can be taken in a minimum of one-hour increments.

Beginning July 1, 2019 a maximum of 10 days PTO (prorated for part-time employees) will be allowed to carry over from one fiscal year to the next. For example, if your first year allotment is 14 days and you only use 2 days of PTO during that first year you can carry forward only 10 days into your second year. If you are beginning your 10th year at BUF, and you only used 10 days of PTO in your 9th year, you can only carry forward 10 days into your 10th year. Thus, the maximum PTO that any employee, with more than 1-year tenure at BUF, can accrue will be their current year's allotment plus 10 days.

Unused PTO will not be paid out at the end of the fiscal year, or any other time, except upon termination of employment. An Administrative staff employee who resigns or is released from their contract will be entitled to payment for any accrued but unused PTO in their final paycheck.

Employees who are scheduled to work more than 1,040 hours annually but less than 2080 hours annually (i.e. 40 hours per week or one (1) FTE) will earn PTO on a prorated basis. For example, if an employee works 30 hours or 3/4ths of a full-time workweek, they will earn 75% or .75 of the accrued PTO.

PTO will not accrue while an employee is on leave from work.

If an employee takes paid time off in excess of the PTO they have accrued, resulting in a negative balance of accrued PTO, then the employee's future accrued PTO will automatically be applied until there is no longer a negative PTO balance.

If an employee is terminated from their position with a negative balance in accrued PTO, then the final paycheck will be reduced to compensate for or pay back the negative PTO balance.

D. SICK LEAVE

Part-time Administrative staff employees who are scheduled to work less than 1,040 hours annually PTO will be paid the WA State mandated sick leave. This accrues at the rate of 1 hour for every 40 hours worked. Unused paid sick leave of 40 hours or less will be carried over to the next year. Accrued sick leave will not be paid out at the termination of employment.

E. PROGRAM PROFESSIONAL STAFF STUDY LEAVE

Due to differing expectations of the program professional staff during the summer months, each such employee's Employment Agreement will specify a scheduled amount of time off, usually in the summer. During certain special circumstances the timing of the study leave may be negotiated with the employee's supervisor. Program professional staff will also be paid the WA State mandated sick leave described in section D above.

F. PAID HOLIDAYS

1. The following are paid holidays for full-time exempt employee:

New Year's Day
Martin Luther King Day
President's Day
Memorial Day
Independence Day
Labor Day
Indigenous People's Day
Veteran's Day
Thanksgiving Day
Day after Thanksgiving
Christmas Day

2. If employee does not take the holiday on the specified date they must take another day within the same pay period or the day is lost.

G. LEAVES OF ABSENCE

1. General provisions

This section describes various types of paid and unpaid leaves of absence provided by the Employer. Leaves must be requested in advance in writing and require the approval of the employee's immediate supervisor. The exact nature of the leave and its anticipated length must be included in the written request. Employees are expected to return to work upon the expiration of the leave as granted. If prevented from returning as expected, the employee must immediately notify his or her supervisor.

2. WA State Paid Family and Medical Leave

The Paid Family and Medical Leave program is a new state-run insurance benefit passed by the Legislature in 2017. Beginning in 2019 deductions will be made from employees' paychecks to pay for the program. Beginning in 2020, it allows most employees to receive up to 12 weeks of paid leave for:

- Bonding after the birth or placement of a child.
- An employee's serious health condition.
- A serious health condition of a qualifying family member.
- Certain military events.

This program will allow for paid leave for qualifying employees. Benefits will provide a percentage of the employee's gross wages – between \$100-1,000 per week – while the employee is on approved leave. To receive your benefits under the Paid Family and Medical Leave program, you must work a total of at least 820 hours for any Washington employers during the previous 12 months.

4. Medical leave without pay

Unpaid medical leave may be granted in instances where an employee's medical condition requires an absence from work for more time than the amount of available from any accrued PTO and from the State of WA Paid Medical Leave Program. This leave requires the approval of the employee's supervisor. Sufficient evidence of such a medical condition is required for a medical leave. Such evidence may include a request or requirement for authorization to speak with the employee's treating physician. Employer also reserves the right to request a second opinion from a physician chosen by the Employer on any medical leave of absence.

5. Military leave without pay

Employees who require time off from work to fulfill military duties will be treated in accordance with applicable requirements of state and federal laws. You are expected to notify BUF of upcoming military duty by providing your supervisor with a copy of your orders as soon as possible.

6. Funeral or bereavement leave with pay

Employees may be eligible for a leave of absence for up to three days with pay for the death of an immediate family member. The supervisor will determine the number of paid days off. This will be based on the individual circumstances.

7. Jury duty leave with pay

Employees called for jury duty are paid their regular pay for up to ten working days per year. Employees should appear for work upon being excused from jury duty on any day.

8. Parental leave without pay

Full-time employees who become natural or adoptive parents may be eligible for an unpaid leave of absence of up to six months. The leave must begin within six weeks of the birth or adoption.

9. Domestic Violence Leave

Employees who are victims of domestic violence, sexual assault, or stalking, or who have a family member who is a victim of domestic violence, sexual assault, or stalking are permitted to take reasonable unpaid leave from work, including leave on a reduced schedule or intermittent leave consistent with state law. Reasonable leave will be granted unless it creates an undue hardship for BUF. Employees that intend to take domestic violence leave or that have questions about this policy should contact their supervisor.

10. Other Unpaid Leave

Other unpaid leaves of absence without pay may be granted at the sole discretion of BUF.

H. VEHICLE USAGE AND REIMBURSEMENT

Employees using their own cars for church-related business may be paid mileage at the current rate per mile as established by Internal Revenue Service. Mileage will be reimbursed upon request by the employee and by approval of the supervisor. The employee's supervisor must authorize any trips. Employees must have a current and valid driver's license and proof of insurance. Employees may not take unauthorized passengers on such trips.

I. OTHER EXPENSES

Expenses for church related events and/or personal development expenses must be approved by the supervisor. Receipts and/or other documents may be required.

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This page is separate from the Personnel Manual. It will be placed in the employee's personnel file after it has been signed.

The Acknowledgment is not required by law but is helpful to have in the event of a dispute about the terms of the Manual or of employment.

PERSONNEL MANUAL ACKNOWLEDGMENT FORM

I,, hereby a of the Personnel Manual of Bellingham Unitaria responsibility to read the Manual and to comply Employer. I know if I have any questions concernith my supervisor.	y with the policies and procedures of the
I understand that my employment is at will and either the Employer or I may terminate the employer or I may terminate the employer or I may terminate the employer reason and with or without notice. I underevious Manuals. I also understand that this I Employer reserves discretion to add, change or require my signature of these changes as notice revised Manual.	oloyment relationship, at any time, with orderstand that this Manual supersedes all Manual is not a contract, and that the or rescind any part at any time, and will
My signature below indicates that I have read a and have received a copy of the Personnel Ma	
Employee Name (print)	Date
Employee Signature	Supervisor Signature

HR Report for BOT meeting

Murray Bennett, Sept 26, 2019

There has been only one HR meeting since the last HR report to the board and that was held yesterday. The following items were discussed.

- 1) Barbara Gilday will not be returning to the HR team. One or two new members are needed (preferably two).
- 2) With respect to Paul's Budgeting Timeline, the HR Committee plans to hold 30 min interviews with Kathy, Genia, Kevin, Sue, and Melanie in the first half of Oct in order to get their input into budgeting priorities for the next fiscal year, as well as to have a general discussion with each. The HR's committee's plans to have major budget goals in place in November or so, and by January to be able to make recommendations for salaries/benefits/staffing to the Board.
- 3) While we plan no immediate changes to the new HR Policies, a concern was expressed that perhaps the examples and statements in HR Policy, Sect 1.D (Anti-harassment and Discrimination), while fine in themselves, do not reach far enough. Barbara Lehman explained that the University is currently in a reactive position with respect to sensitivities around sexual, gender, racial and other types of discrimination. It would be better for BUF to be proactive. To this end the points below were proposed as starting points.
 - Develop proactive steps that can be used to establish a code of conduct for members and community leaders. This could help to prevent concerns related to inappropriate interactions between community members and employees. This is to help ensure the safety of everyone.
 - Barbara L. will share some codes of conduct that she is investigating for other purposes.
 - This also works well with the covenant of healthy relations, and the process for pursuing this. We will discuss this at the next meeting as well.

This is exploratory work at this point.

BUF Communications Review

External Communications

High priority

• UU/BUF info kiosk/bulletin board

Inside BUF

Item	Team	Notes
Info kiosk and bulletin board	Hospitality	Should be placed in a highly visible location in the entryway (public/outreach info only? Should we keep internal/member info and bios downstairs?)
Pew flyers	Hospitality	
Projector & Laptops	IT	Background images should be BUF logo and full name.
Decorations/posters/building & grounds		All of these communicate things about who BUF is and what we stand for, to the community (including renters)

Outside BUF

- The new strategic outreach communications team will be creating a plan in this area.
- UUA Public Relations Guide: https://www.uua.org/communications/pr

Item	Team	Notes
Advertising		N/A
Website	Admin	
Social Media	Individual members	Should be moved to BUF owned accounts

- Facebook - Twitter - YouTube		
Kathy	Admin	
Paul	Minister	
Strategic Outreach	LLL	Committee just starting up

Internal Communications

High priority

• Member feedback

BUF to Members

Item	Team	Notes
MWU	Admin/Kathy	
BUF-News	Admin/Kathy	
Website	Admin/IT	
Member Directory	Admin	Hardcopy and online versions
Info kiosk Bulletin boards		
Calendar	Admin	Breeze?
Blogs	Teams	SEJC, Choir
BUF User's Handbook		

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- 1
- 1

Member to Member

• Opportunity for improvement: connecting members to each other informally based on needs, skills, experiences (for example, if I need a housesitter/petsitter and I would love to ask the BUF community for help, how would I do that? Bulletin board? Online directory or other digital tool? Or just word of mouth?)

Item	Team	Notes
BUF News	Admin/Kathy	
Member Directory		
Dinners with Friends		
Chalice Circles		
Affinity Groups		
Committees/Work Groups		
Kiosk in social hall with member bios		Currently mixed purpose (internal and external info)

Member to BUF

Item	Team	Notes
Directory	Admin	
Canvas Feedback	Stewardship	
Paul	Minister	
Kathy	Admin	

Right Relations	
Other Employees	
Team Leads, President, etc.	